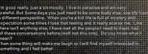


Korea Internet Neutral EXchange

KINX, Inc.
We offers Neutral Internet infrastructure services















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- I. Company Overview
- **II. Service Overview**
- **III. Service Description**
- **IV.** Business Strategy Direction



^{*} The Q & A will be conducted after the presentation of contents for efficient progress. Please write down your questions and we will provide answers after the presentation.

About KINX

KINX is **the only neutral IX in Korea** that was established for a better interconnection between ISPs.

KINX has been growing by providing **total internet infrastructure services such as neutral IDC, Internet Network, CDN, Cloud, etc.**, starting with the Internet eXchange (IX) services provided to major ISP,

CP, CLOUD, CDN operators, Multiple System Operator (MSO), and government agencies at home and abroad.

| Company Name | \times | KINX, Inc. (Korea Internet Neutral eXchange) |
|---------------------------|----------|--|
| Established Date | | June 17, 2000 |
| CEO | | Jee Wook Kim |
| Type of Business | > (| IDC (Internet Data Center), IX (Internet eXchange), etc. |
| Head Office Location | | 7F, Doowon Building, 636, Gangnam-daero, Gangnam-gu, Seoul, KOREA |
| Branch Office Location | | 5F, Daelim Acrotel, 13, Eonju-ro 30-gil, Gangnam-gu, Seoul, KOREA (IDC Dogok Center) |
| Scale (as of 2023) | | Revenue: 122.6 billion won(consolidated), Number of employees: 155 |
| Home page | | http://www.kinx.net |



Major History

I. Company Overview

- 1998. 7. Local ISPs held meeting to solve Internet interconnection problems
- **1999. 6.** KINX Management Center Opening (16 ISP representatives attend)
- 2000. 6. Establishment of KINX Inc.
- 2001. 4. Expansion of KINX Network Main Center (located in Dogok-dong)
- **2002. 2.** Foundation of the Korea IX Association (KIXA)
 - 11. Approval of establishment of KINX Enterprise Affiliated Research Lab
- 2003. 9. Interconnection with Yahoo.com IX
- **2004. 7.** Interconnection with NCA(National Computerization Agency)
 - Received Appreciation Plaque and Education Human Resource General & EBS Scholastic Test Vice President Award
- **2005.10.** Received Korea Expert Business Grand Prize in IX category (Sponsored by Hankook Ilbo)
- 2006. 5. Interconnection contract with NHN, leading portal site in Korea
 - **7.** Selected as supervisor for the KISA eNum demonstration service business development
- 2007. 7. A management takeover (Gabia inc.)
 - **11.** Acquired Technology innovation type SME Certification (The Ministry of SMEs and Startups)
 - **12.** The 6th Information Protection Grand Prize Special Award (Ministry of Science and ICT)
- **2008. 1.** Provided interconnection service to National Information Resources Service (NIRS) (Daejeon/ Gwangju Center)
 - Signed MOU for kr name server management (NIDA-National Internet Development Agency of Korea)
- **2009. 3.** Formed partnership with UK Xconnect Company to provide VoIP-IX service
 - 6. Received UK GTB Innovation Award
- 2010. 1. Interconnection with Telkom Indonesia IX
 - 4. Interconnection with Microsoft

- 2011. 2. Listed on KOSDAQ
 - Acquired PEOPLE CONNECT Inc.
- 2012. 8. Acquired NOWCOM CDN Division
 - 9. Launched Cloud Service (IXcloud)
- 2013. 4. Established Hong Kong PoP
- 2014. 3. Interconnection with Daum-Kakao
 - **12.** Acquired family-friendly company certification/Awarded excellent family-friendly company from Ministry of Gender Equality & Family
- **2015. 6.** Launched K-CLEAN service (anti-DDoS attack system)
 - **8.** Made a contract for providing CDN service to KERIS (Korea Education and Research Information Service)
 - 8. Launched China Direct Connect (CDC)
 - 11. Awarded 'SMB of ICT developmental merit' from Ministry of Science and ICT
 - 11. Cloud service accredited by KACI
 - 12. Special Award in Internet Business from 10th 'K-ICT Korea Internet Award'
- **2016. 1.** Provided 'AWS Direct Connect' location (First in Korea, 24th in the world)
 - Selected as an excellent service company of '2016 K-ICT Cloud Award' (Ministry of Science and ICT)
- 2017. 2. Selected for 'MS Azure ExpressRoute' location provider
 - **10.** Established Japan PoP
- 2018.10. Selected for 'NBP(Naver Business Platform) Cloud Connect' location provider
 - 12. Launched 'IBM Direct Link' service
 - **12.** Awarded 'Youth-Friendly Small Giants 2019' from Ministry of Employment and Labor
- 2019. 1. Launched 'Tencent Direct Connect' service
 - 8. Launched 'Oracle Fast Connect' service
- 2020. 9. Launched 'Google Cloud Interconnect' service
- 2021. 3. Launched 'Cloud Hub User Portal' service



I. Company Overview

The Role of KINX

KINX is based on neutral IDC and the only neutral IX in Korea, and provides stable service not only for domestic but also for overseas customers with the best internet infrastructure technology. KINX is committed to its role as a business partner through consulting and suggestions to help customers succeed and improve efficiency, beyond just providing services.



Reliably provide the highest level of Internet infrastructure

KINX's IDC is equipped with state-of-the-art security devices, power facilities, disaster prevention facilities, and the best communications network system in Korea. Our professional engineers manage the infrastructure. We respond to the needs of our customers with 24-hour monitoring 365 days a year, and we are constantly working on effective and reliable network and infrastructure operations.



The only neutral IX in Korea

KINX IX is a Layer2 neutral IX (Internet Exchange) where customers set the interconnection policies. Since 2000, KINX has been providing economical and efficient internet traffic interconnection services to major ISP, CP, CSP, CDN operators, System Operators (SO), and government agencies at home and abroad. Traffic through KINX IX is constantly growing.



Business Success Partners for Internet operators

KINX offers customized, open, and integrated services tailored to your business. We provide the optimal operating environment, rack conditions, management capabilities, and reliable network infrastructure for customers who demand high-quality Internet infrastructure environments. We also provide the best conditions and the best service for business flexibility and cost reduction of domestic and foreign customers.



I. Company Overview

Mission and Core Values/Capability

As a neutral Internet infrastructure service company, we contribute to maximizing customer value and enhancing the benefits of Internet users.

Open services

We are a company with the ability to meet a variety of needs without being tied to specific providers or subject to policy restrictions.

Neutra

Customized services

We are a company with the capability to provide the best solution for the customer's characteristics, environment and various needs.

Integrated services

We are a company with the capacity to efficiently and reliably deliver all of its infrastructure, from resource procurement to operations and expansion.





Management Performance

KINX has been growing steadily based on IDC, Cloudhub services. In the last five years as of 2023, the Average annual growth rate of revenues was 17.1% and the average operating margin was 23.8%. This is mainly due to the increase in network traffic caused by domestic and overseas customers.



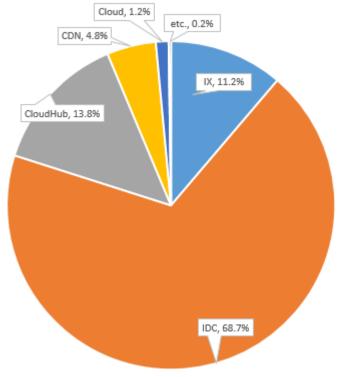
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II. Service Overview

Types of Services

Gwacheon Center opening in 3Q 2024.

Internet infrastructure services provided by KINX can be divided into IDC, Cloudhub, IX, CDN, and Cloud Services. Currently, IDC and Cloudhub services are driving growth, with IDC service accounting for approximately 69% of total revenues, Cloudhub service accounting for approximately 14%, and IX service accounting for approximately 11%. In particular, Cloudhub service is one of IDC's network services, and is growing rapidly as the domestic cloud market expands, and is expected to continue to grow. Additionally, the proportion of IDC service revenues is expected to increase significantly due to the



[Data] revenue proportions by service (Based on separate income statement in 2023)



II. Service Overview

Revenues/Cost Factors

| Service Category | Share of sales (100% in total) *approximately | Sales/Cost Factor | |
|------------------|---|--|--|
| IDC | 68.7% | Rack power consumption, Network(Traffic) | |
| Cloudhub | 13.8% | Network(Traffic) | |
| IX | 11.2% | Network(Traffic) *Port charge | |
| CDN | 4.8% | Contents capacity(storage), Network(Traffic) | |
| Cloud | 1.2% | Resource usage(VM), Network(Traffic) | |

"Network(Traffic)"



Types of Customers

B2B Service

CP(Contents Provider)

A company that produces or owns Internet content (broadcasting, movies, games, sound recordings, media, applications, etc.) and provides content to Internet users through the Internet.

(Cloud Service Provider)

The entity that provides cloud services to individuals or companies. Those who use the cloud service a lot are generally CPs.

(Internet Service Provider)

The entity that provides Internet access services to individuals and companies. Internet users can access the Internet through their ISP. Our ISP customers mainly consist of MSO(Multiple System Operators).

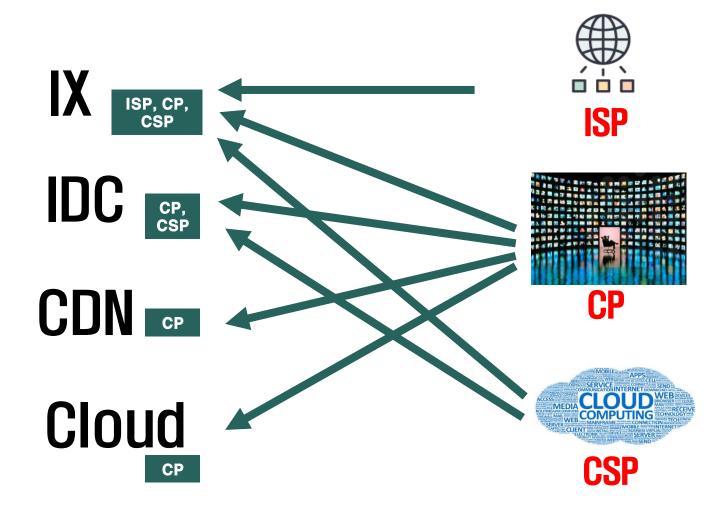








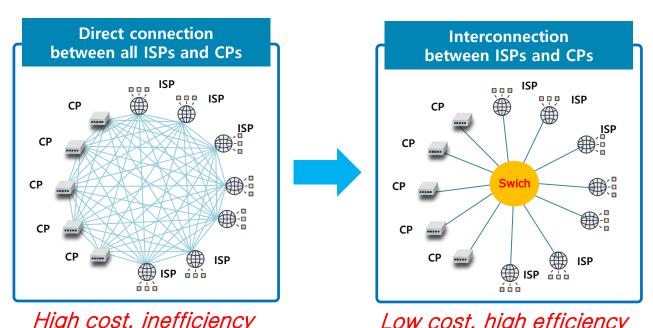
Customer Type by Service





☐ The Background and Concept of IX (Internet eXchange)

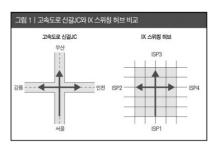
IX is an interconnecting system that is located between the Internet network of ISPs(Internet Service Provider) that provide Internet lines to homes and businesses and the Internet network of other ISPs, to facilitate connection between networks. Large CPs that deliver relatively large amounts of content can be interconnected to IX to efficiently transfer large amounts of content to ISPs and improve transmission quality. There are four IXPs (IX Providers) in Korea, KINX, KT, LGU + and SKBB, and the major ISPs are already interconnected. As a result, new IXPs need higher interconnection efficiency to enter the market.



Low cost, high efficiency



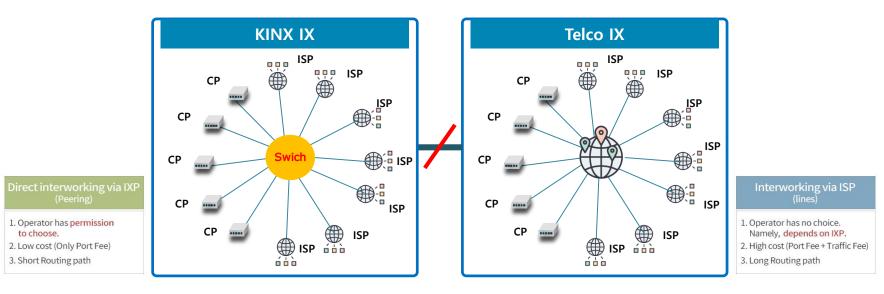
▲ Swich Device





□ Comparison of KINX IX and Telco IX

KINX is the only L2 based neutral IX provider in Korea which the customer determines the interconnection policy such as interconnection quantity, interconnection route, etc. In addition, KINX IX guarantees zero settlement between customers in traffic exchange. KINX IX operates L2-based Neutral IX in foreign countries, and overseas customers prefer KINX IX among domestic IX due to the characteristics of this neutral service.

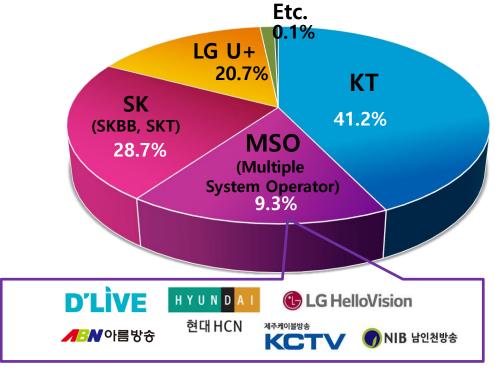


IXs operated by Korean major Telcos (KT, LGU +, SKB) only provides interconnections by utilizing their own network. The customer must use a specific Telco's network to interconnect, and the interconnection policy such as the interconnection path is determined by the Telco's router (Layer 3) policy. Therefore, the customer has no right to decide the paths that they would like to choose when they join those Telco IX.

☐ Our Major ISP Customers_MSO

Since the IX service generates revenue through the traffic interconnection, it is possible to estimate the amount of interconnection based on the number of Internet users connected to the network, which is an important variable for the flow of Internet traffic. The number of high-speed Internet subscribers owned by MSO (Multiple System Operator), a key customer of KINX, is about 2.1 million, which is 9.8% of all high-speed Internet subscribers. Considering other corporate subscribers, more than 10% of subscribers use KINX Internet eXchange through high-speed internet service providers every day.

Current Status of Internet Subscribers in Korea





IX (Internet eXchange) Service

☐ Status of IX Peering Members

Status of KINX IX peering members

Domestic ISP sector (MSO/SO)



Domestic other ISP sector

| ©lim.net | NexG | SĕAH Dreamline Co.,Ltd. |
|---------------|------|-------------------------|
| SAMSUNG 삼성SDS | | |

Domestic and overseas CP sector











Overseas ISP sector

| T elstra | verizon business | BÎZNET. | Sprint hahead |
|--|--------------------|-----------|----------------|
| GLOBAL CLOUD XCHANGE A RELIANCE COMPANY | 🛊 indosat | TM | Witbe |
| Telin by Telion Indonesia 🗳 | HURRICANE ELECTRIC | True true | GLOBAL TRANSIT |

- $\ensuremath{\mathbb{X}}$ Due to non-disclosure agreements (NDAs), private key CP customers are excluded.
- X The detailed KINX IX peers: https://www.peeringdb.com/ix/52

Public Institutions & Others

공공기관 & 기타







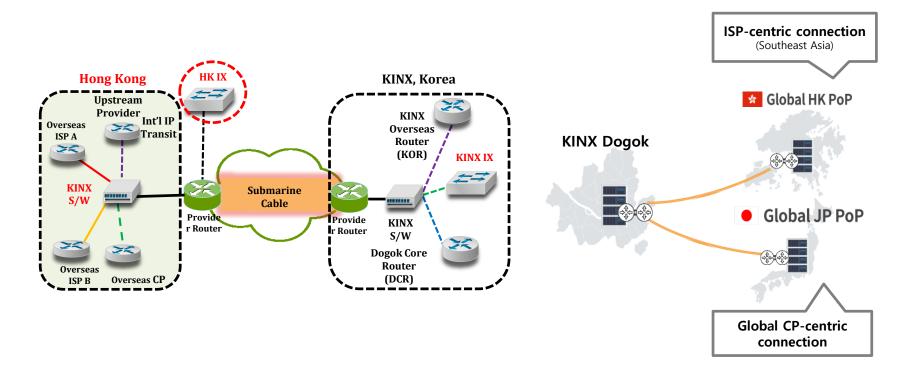




☐ IX expansion

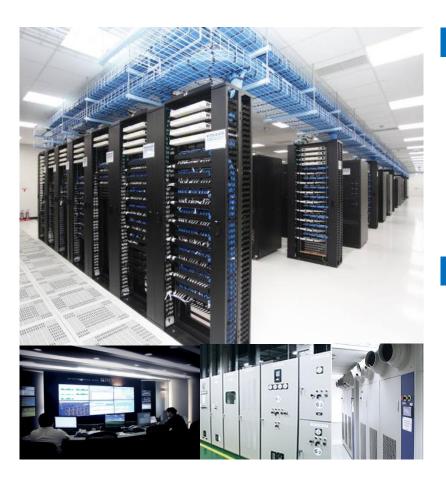
We have established a network base (PoP) connected to domestic IX and dedicated submarine cable overseas to reduce existing international line fees. In addition, we are promoting the expansion of the IX network to provide domestic and overseas ISPs and CPs with domestic and overseas network connections.

We established our PoP in **Hong Kong** in April 2013 and **Japan** in October 2017, strengthening our traffic expansion strategy by attracting additional overseas ISPs and CPs to join our IX.





☐ What is Internet Data Center?



What is IDC?

IDC(Internet Data Center) is a kind of special space that has built an infrastructure environment for the smooth operation of computing equipment such as servers, and is sometimes compared to a 'server hotel'. IDC has the following facilities. Rack space for servers, large scale power faucet to power computerized equipment, electrical installations, such as UPS devices, to ensure that the power supply is not interrupted for even 1 second, constant temperature and humidity facility to prevent obstacles caused by heat generation of computerized equipment, various security / disaster prevention facilities, 24-hour monitoring system, large-scale communication lines and line facilities for Internet communication, etc.

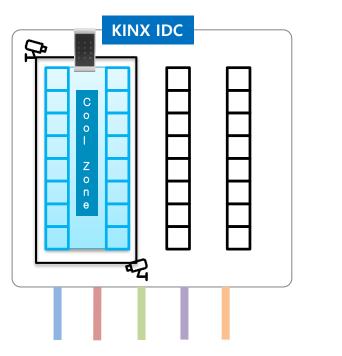
What is co-location?

Co-location is a service that manages your server 24 hours a day, 365 days a year in the optimal environment of the data center. It is distinct from server hosting, where customers rent a server. Server operation in co-location is done by the customer, and IDC provides infrastructure services such as high speed networks, dedicated spaces, and control services. In addition, customers can receive various additional services such as backup, security and monitoring according to their needs.

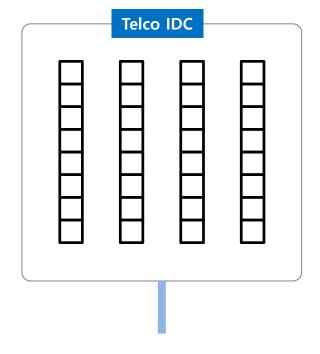
The co-location service fee is basically determined by the **necessary electric power or use of electricity of the computer equipment such as the rack** where the server will be installed and the server to install, and **the circuit bandwidth for Internet communication**. The same is true for cost elements.



☐ KINX IDC_Neutral IDC





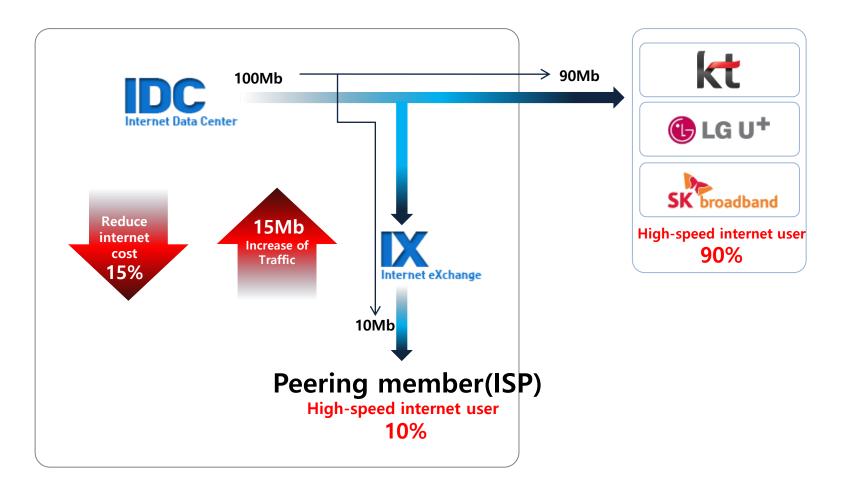


- 1. Various rack environments can be configured according to customer's needs or policies.
- 2. Leading in the network line(circuit) of various line providers
 - Ensure customer's line(circuit) selection and line cost reduction
 - Line duplication
- 3. Directly managed and operated by our technical staff
- → Tailored to customer's policy

- 1. Configure rack environment according to Telco's IDC policy
- 2. Only leading in the network line of corresponding Telco
- 3. In general, IDC management personnel are outsourced because of standardized
- → Tailored to Telco's policy

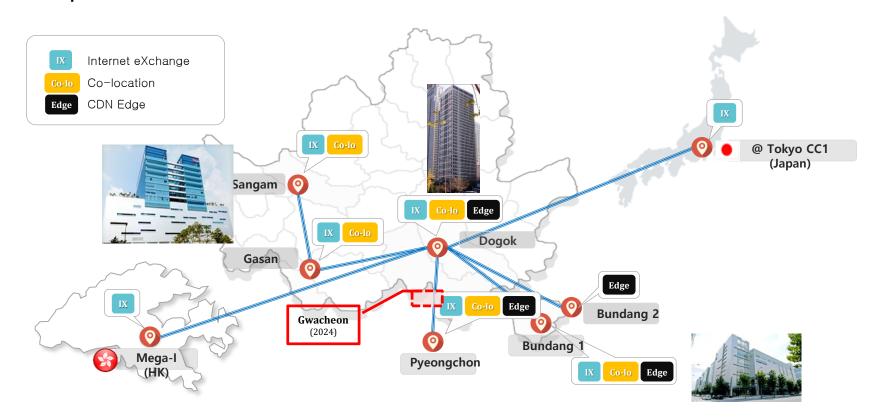


☐ KINX IDC_Synergy with IX



☐ KINX IDC_Status by Region

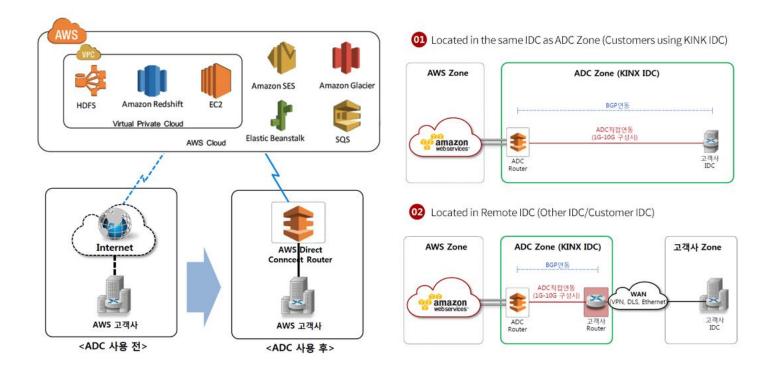
KINX established IDC in six metropolitan areas centered around Dogok center to secure network connectivity between each center. Every center provides stable IX, IDC (co-location), Cloud, and CDN services. KINX is also preparing to expand IDC based on customer demand. Overseas, we have IX PoP in Hong Kong and Japan to secure domestic and overseas connectivity. We will continue to expand our overseas network to meet demand.





☐ Expansion of Network Services_ADC

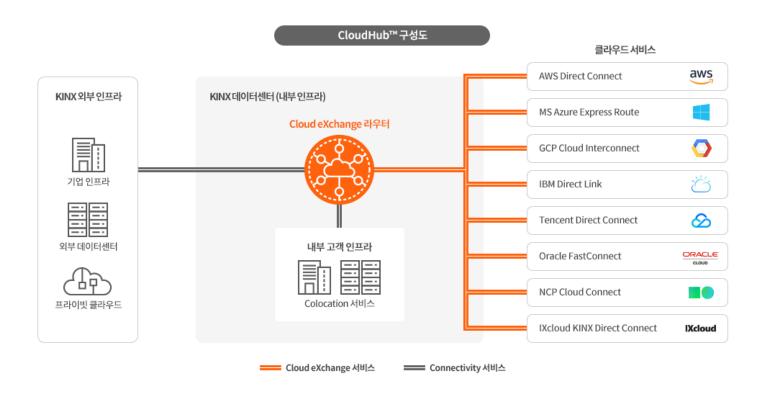
Amazon Direct Connect (ADC) is an AWS network service that enables Amazon's cloud (AWS) users to quickly use AWS over a dedicated line, and is intended to improve high quality Internet network communication. The hub of a dedicated network line for ADC services is located in KINX, a neutral IDC operator. (Jan. 2016) KINX utilizes the ADC Zone (network point) to **provide our IDC services and network connectivity to CP customers who want to use ADC**.





IDC(Internet Data Center) Service

- Expansion of Network Services_Cloud Hub
 - Cloud eXchange (CX) connects to various clouds in one line
 - Cross-Connect to connect with major ISPs and additional service providers at home and abroad
 - IDC environment optimized for hybrid cloud and multi cloud
 - Provides the most number of private access to major CSPs in Korea

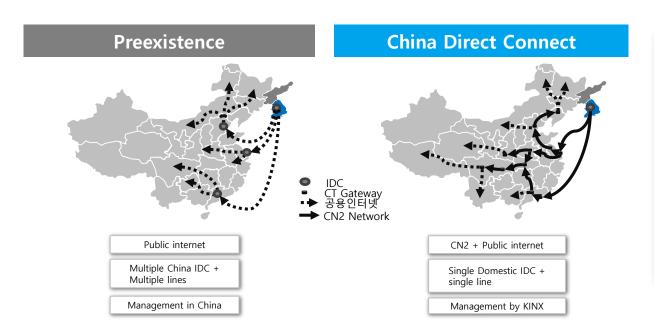




IDC(Internet Data Center) Service

☐ Expansion of Network Services_CDC

China Direct Connect (CDC) is a network service that connects directly from the KINX Gasan Center to a major Chinese base through China Telecom's high-quality next generation network (CN2). It was the first service in the industry. (Aug, 2015) **Customers can transfer their content from Korea to China through a high-quality network through CDC.**

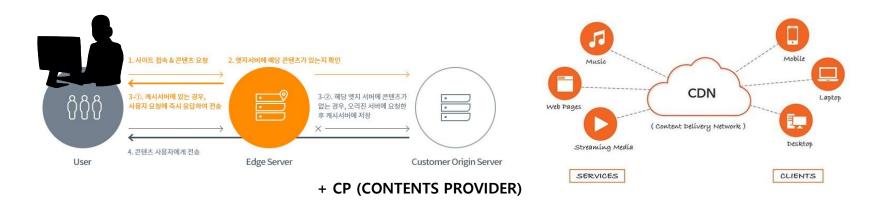






CDN(Content Delivery Network) Service

CDN service does not provide content directly to the content user from the origin server of the customer (CP), but distributes the content to multiple edge servers so that the content can be delivered quickly and smoothly without interruption or congestion.





" KINXCDN can deliver contents through CDN PoP (edge server) located in Korea as well as worldwide through partnership with global CDN operators."



Cloud (Server Virtualization) Service

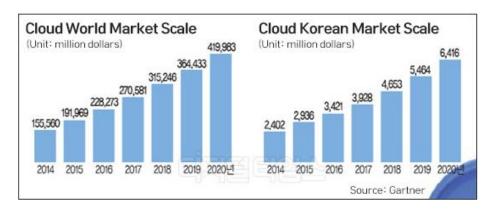
Cloud service is a server virtualization that allows customers to select a server, storage, network, etc. of desired specifications from the Web without purchasing a physical server, and then request a cloud service so that they can do what they want on the Web just like using a real server. It's economical because you pay only as much as you use during the desired service period. KINX accepts existing customers who want to add or transform resources in the cloud environment with IXcloud, and acquires new cloud customers (CP).



What is IXcloud?



IXcloud is a Public Cloud that started commercial service in September 2012. IXcloud is based on OpenStack, an easy-to-deploy, scalable, open source cloud computing platform of any size. Participated in more than 180 companies around the world, the platform provides the same experience as software used in large commercial cloud services such as AWS (Amazon). KINX provides stable cloud services based on large-scale network, infrastructure, and system operation technology.





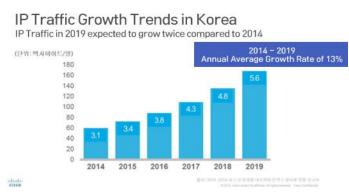
The Business Environment

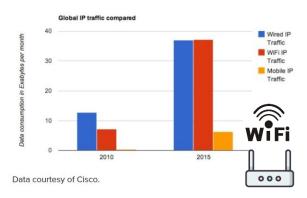
1. Continued increase in Internet traffic

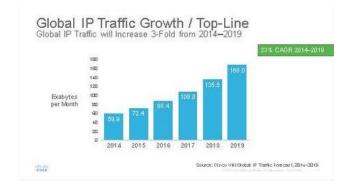
Domestic and overseas Internet traffic is on the rise for the following reasons.

- Increasing the number and capacity of Internet content
- New Internet-enabled technologies and businesses, including cloud, IoT, VR, blockchain and artificial intelligence, related to the Fourth Industrial Revolution
- Improved transmission speed such as optical LAN and 5G
- Increasing number of devices connected to the Internet such as smartphones, tablet PCs, and TVs
- The growth rate of mobile traffic is very fast, but the amount of traffic is still small compared to the wired.









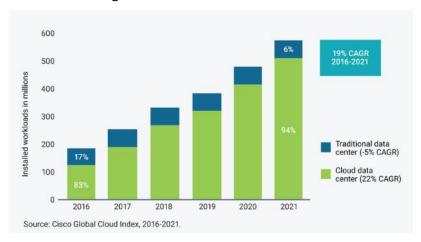


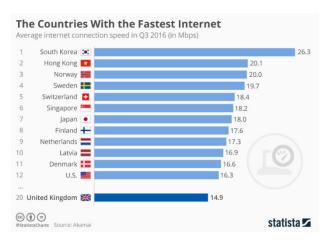


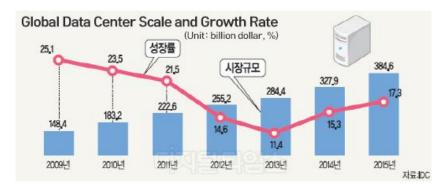
The Business Environment

2. IDC and network demand growth trend

IDC demand is on the rise due to the increase in CSP(Cloud Service Provider) and new Internet services such as IoT, VR, blockchain, Ai and artificial intelligence. In addition, global CPs (Contents Providers) are expanding their presence in Korea and expanding their services. Domestic CP operators are not only limited to the domestic market but are expanding to global services, and domestic demand for overseas contents is also increasing. Therefore, overseas network traffic and connection demand are also on the rise.











Business Strategy Direction

KINX's business strategy direction is to expand 'Connectivity' and 'Infrastructure' services.

□ Expansion of Connectivity

- 1. Expanding relay network services between Internet providers such as ISP, CP, CSP
- 2. Expansion of content delivery network connecting domestic and overseas
- 3. Expand connectivity between various infrastructure services

☐ Expansion of Infrastructure

- 1. Continuous investment to provide the highest level of stable infrastructure
- 2. Increasing investment in infrastructure such as IDC and network as demand increases
- 3. Expand infrastructure service model to respond quickly to market changes
- 4. Expansion of Global Infrastructure Services



▲ Gwacheon new headquarters and IDC bird's-eye view (Scheduled to be opened in 3Q 2024)



□ Expected Effect

- 1. Increase in domestic and international Internet traffic flowing through KINX
- 2. Increasing number of domestic and international customers using KINX's infrastructure



Q&A

KINX

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