

KINX IR Book

For Investors and Stockholders

IR Team(ir@kinx.net)

June 2024

KINX

※ Disclaimer

This material has been prepared to help you understand our company's current status and services. Some of the information, such as outlooks and investment points, is based on general data on relevant industry trends and our future plans. Therefore, please note that it may change depending on the market situation and business environment.

I N D E X

I. Corporate Status

II. Service Architecture

1. IDC, Cloudhub
2. IX
3. CDN, Cloud

III. Service Features and Competitiveness

IV. Outlook and Investment Points

KINX(Korea Internet Neutral eXchange) is a company that provides **total internet infrastructure services to Corporate customers (B2B)**.

We provide IDC, IX, CDN, and Cloud services based on data centers and network infrastructure.

In addition, we have been growing with stable service for more than 20 years,
and more than 70% of corporate members are technology, development, and consulting experts.

Company Name	KINX, Inc. (Korea Internet Neutral eXchange)
Established Date	June 17, 2000
CEO	Jee Wook Kim
Main Services	IDC, IX, CDN, Cloud
Head Office	7F, 10F Doowon Building, 636, Gangnam-daero, Gangnam-gu, Seoul, KOREA
Branch Office / Central Center	5F, Daelim Acrotel, 13, Eonju-ro 30-gil, Gangnam-gu, Seoul, KOREA
Scale	Revenue: 122.6 billion won(consolidated as of '23), Number of employees: 158
Official website	http://www.kinx.net

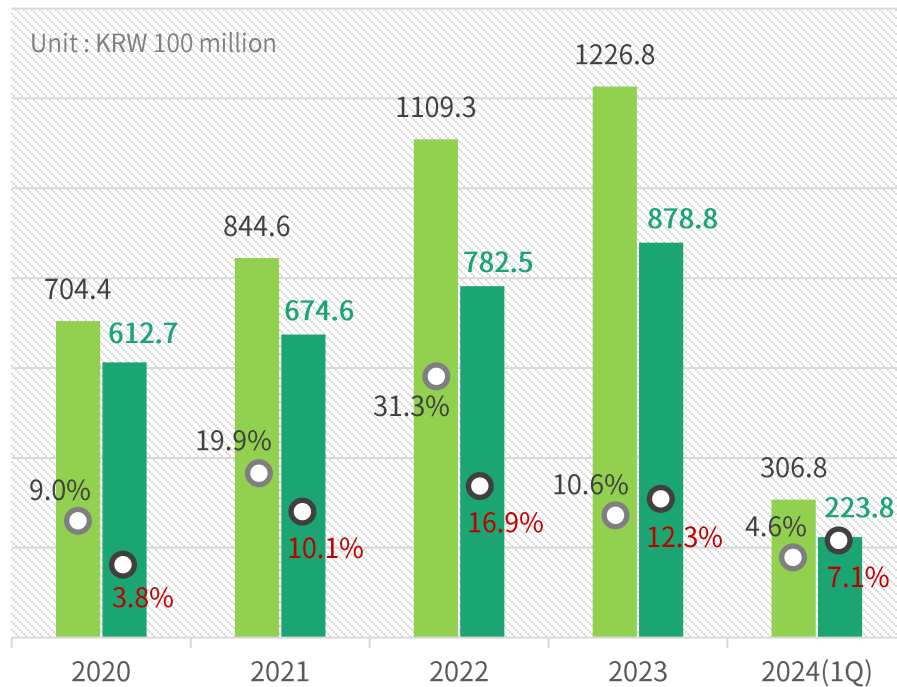
I. Corporate Status

KINX has been growing steadily based on its network services and data center services.

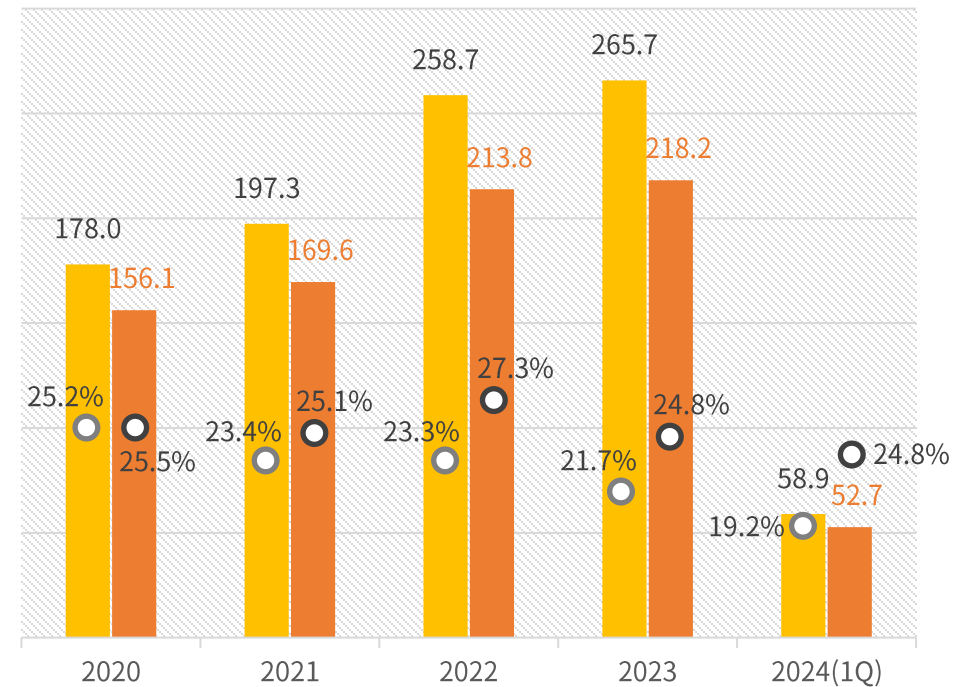
As of the end of 2023, on a consolidated basis, the average annual growth rate of revenue over the past five years was 17.1%, and the average operating margin was 23.8%. Excluding subsidiaries, our separate revenue in 2023 was KRW 87.88 billion, up 12.3% from the previous year, and the operating margin was 24.8%. Revenue is steadily increasing due to increased network usage and

demand for CloudHub by domestic and foreign customers, and the operating margin remains in the 20% range. The increase in revenue that year was largely due to increased usage by existing customers, accounting for more than 70%. Attracting new customers appears to be contributing to the increase in revenue over time compared to the early days of the service.

Revenue(Growth rate)



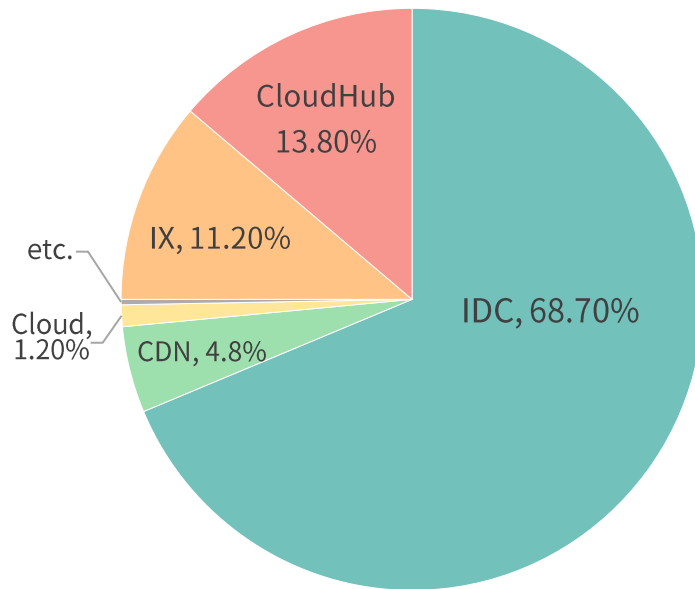
Operating Margin(Rate)



Network infrastructure services provided by KINX can be divided into IDC, CloudHub, IX, CDN, and Cloud Services.

Currently, IDC and CloudHub services are driving growth, with IDC services accounting for approximately 69% of total revenues, CloudHub accounting for about 14%, and IX services making up around 11%. The proportion of IDC service revenues is expected to increase significantly with the opening of the Gwacheon Center in the fourth quarter of 2024. Notably, CloudHub was originally part of IDC's network services, but from 2023, after surpassing IX service revenues, CloudHub was classified separately and have continued to grow alongside the expansion of the domestic cloud market.

Revenue proportions by service



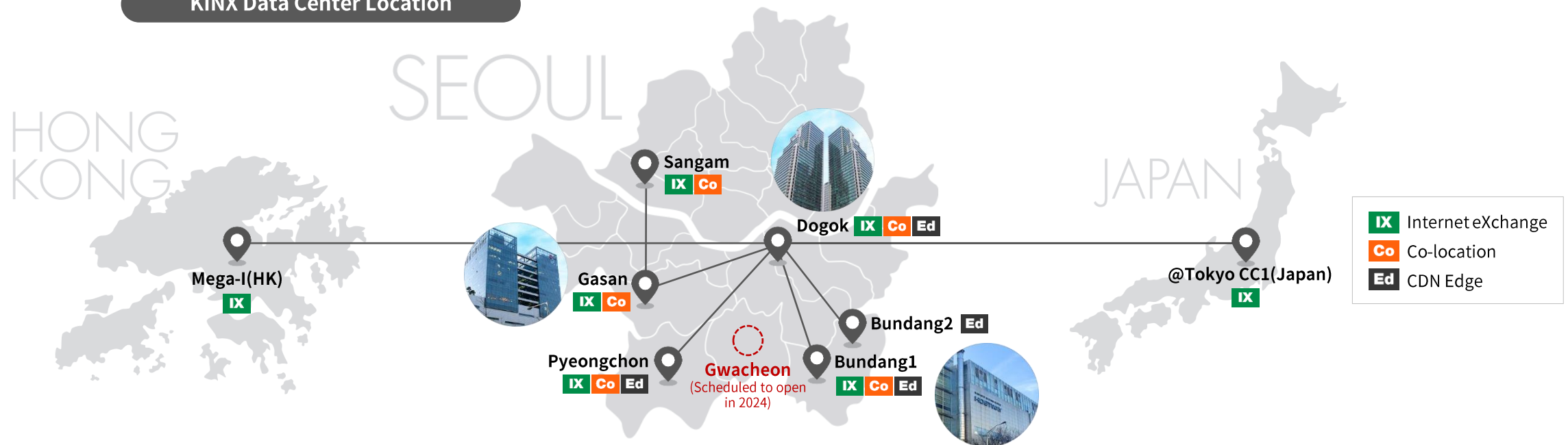
[Data] revenue proportions by service
(Based on separate income statement in 2023)

Service Category	Share of Revenues (100% in total) *approximately	Sales/Cost Factor
IDC	68.7%	Rack power consumption, Network(Traffic)
Cloudhub	13.8%	Network(Traffic)
IX	11.2%	Network(Traffic) *Port charge
CDN	4.8%	Contents capacity(storage), Network(Traffic)
Cloud	1.2%	Resource usage(VM), Network(Traffic)

Starting from the Dogok Center, KINX is advancing its efforts to expand and operate a network of interconnected data centers.

We currently operate a self-owned center in Dogok and lease IDCs from providers such as LG CNS, Samsung SDS, and Hostway in the Gasan, Sangam, and Bundang areas. Through this infrastructure, we offer customized, neutral infrastructure services tailored to our customers. Additionally, we have established global network points of presence (PoPs) in Japan and Hong Kong. Furthermore, we are constructing a new self-owned data center in Gwacheon for infrastructure expansion, which is scheduled to be completed by August 2024 and open for service in October.

KINX Data Center Location



※ Details regarding the investment and scale of the new data center in Gwacheon will be provided on the last page.

Before explaining our service structure, we would like to briefly introduce some terms that are frequently used in the description to aid understanding.

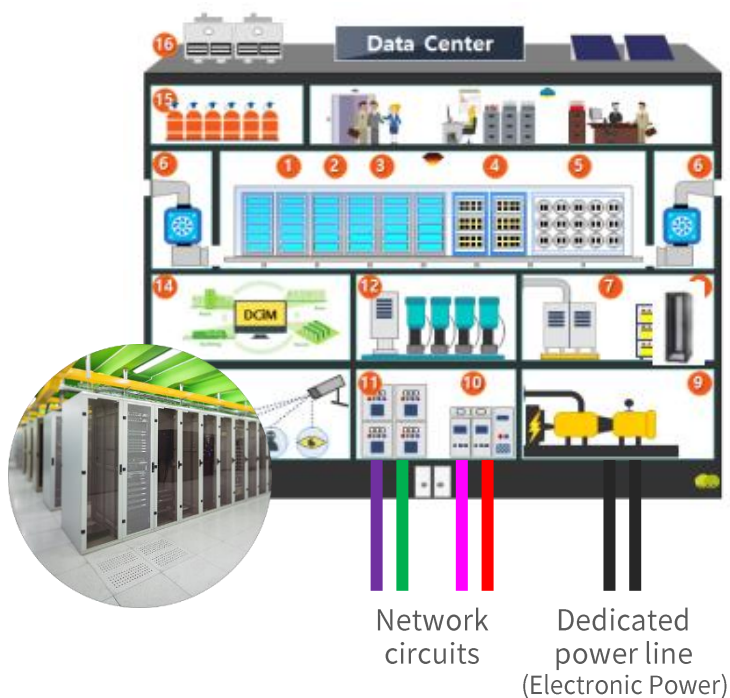
Types of Customers	CP (Contents Provider)	A company that produces or owns Internet content (broadcasting, movies, games, sound recordings, media, applications, etc.) and provides content to Internet users through the Internet. General businesses that extensively store and utilize content on servers are also within the scope of Content Providers (CP).
	CSP (Cloud Service Provider)	The entity that provides cloud services to individuals or companies. Those who use the cloud service a lot are generally CPs.
	ISP (Internet Service Provider)	The entity that provides Internet access services to individuals and companies. Internet users can access the Internet through their ISP. Our ISP customers mainly consist of MSO(Multiple System Operators).
Infrastructure Terminology	Rack	This refers to rack-mounted standardized shelves for installing servers, storage, internet communication equipment, etc. One standard rack can accommodate up to 42 servers, but due to heat and other reasons, around 20 devices are typically installed.
	Rack space	This refers to the space where racks are placed. It's also used to describe the scale of a data center in terms of its rack capacity. The term indicates how much space is available for placing racks, which determines how many racks can be accommodated.
	bandwidth	This is a concept related to the capacity (amount of traffic) of a network line. It refers to the maximum range or width through which communication traffic can flow at once. For instance, a 1Gbps bandwidth means the circuit can accommodate up to 1GB of internet traffic per second.
	Transit	It's commonly referred to as 'transit.' Transit in telecommunications refers to connecting between sender and receiver through one or more exchange points. The data center of KINX has lines from various line operators, so customers can connect to the desired line operator through KINX.

II. Service Architecture

**IDC services are based on physical infrastructure,
such as data centers and large-scale internet network circuits.**

A data center is a specialized facility that provides an optimal environment for operating computer equipment like servers, storage, and network devices. Often likened to a "server hotel," a data center can be considered a dedicated building for large-scale computer rooms. Additionally, data centers are interconnected with large-scale network circuits, offering various connectivity services.

Infrastructure



Service



Sales

Marketing
(online/offline)

Technical
Consulting

Infrastructure
Purchase/Procurement



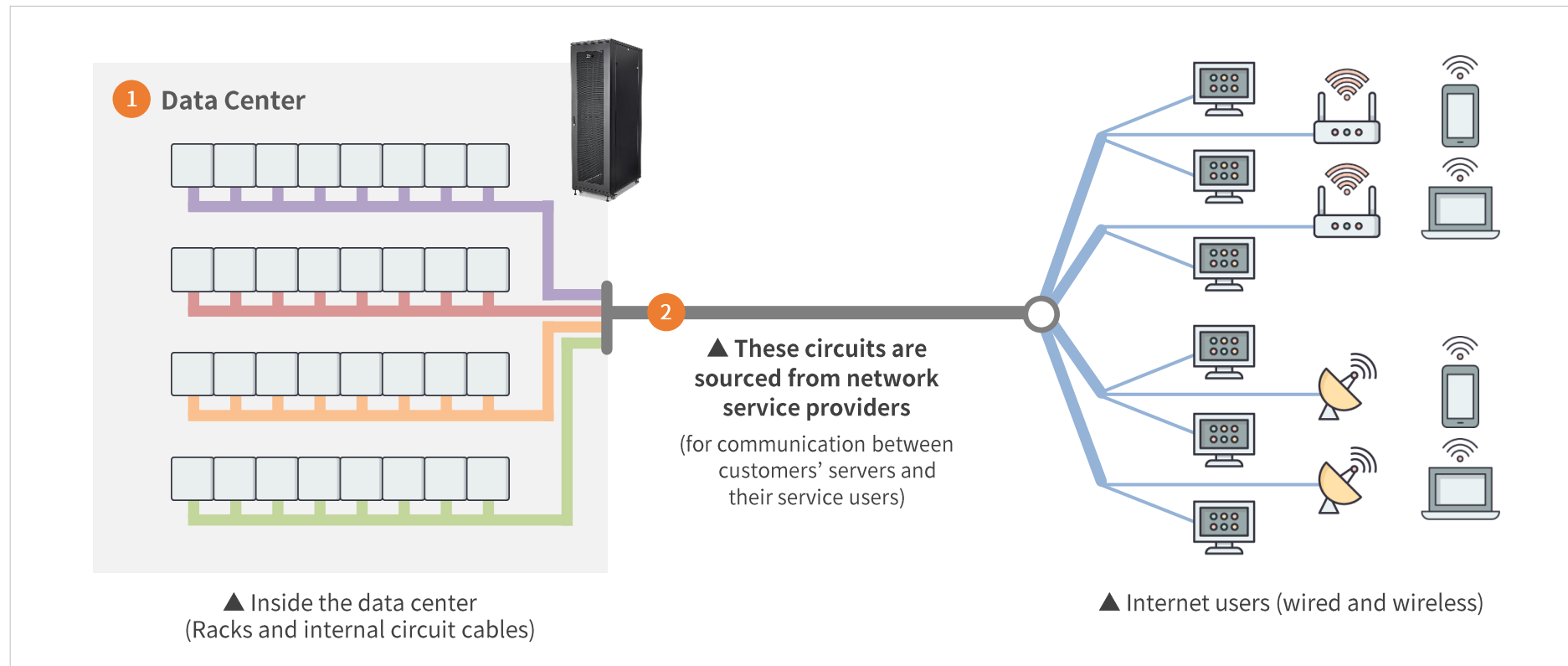
Operations (System/Network/Infrastructure)

Notice No. 2016-72 from the Ministry of Science, ICT and Future Planning, 'Guidelines on Essential Facilities and Scale for Private Data Center Construction and Operation to Promote Data Center Development.

- Article 3 (Scale): The scale of a data center requires a computing room floor area within the building of at least 500 sqm (approximately 151 pyeong).

The billing structure of IDC services can be divided into two main components.

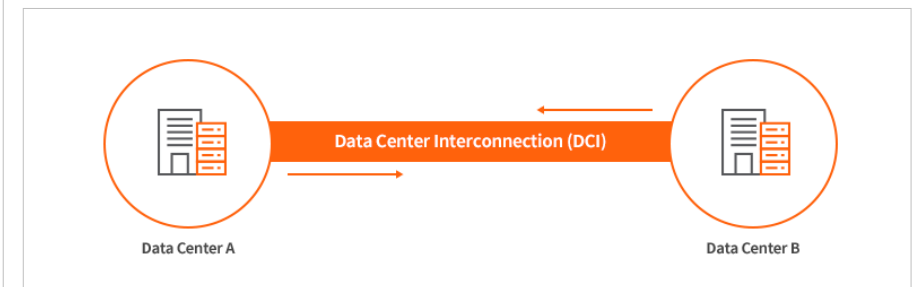
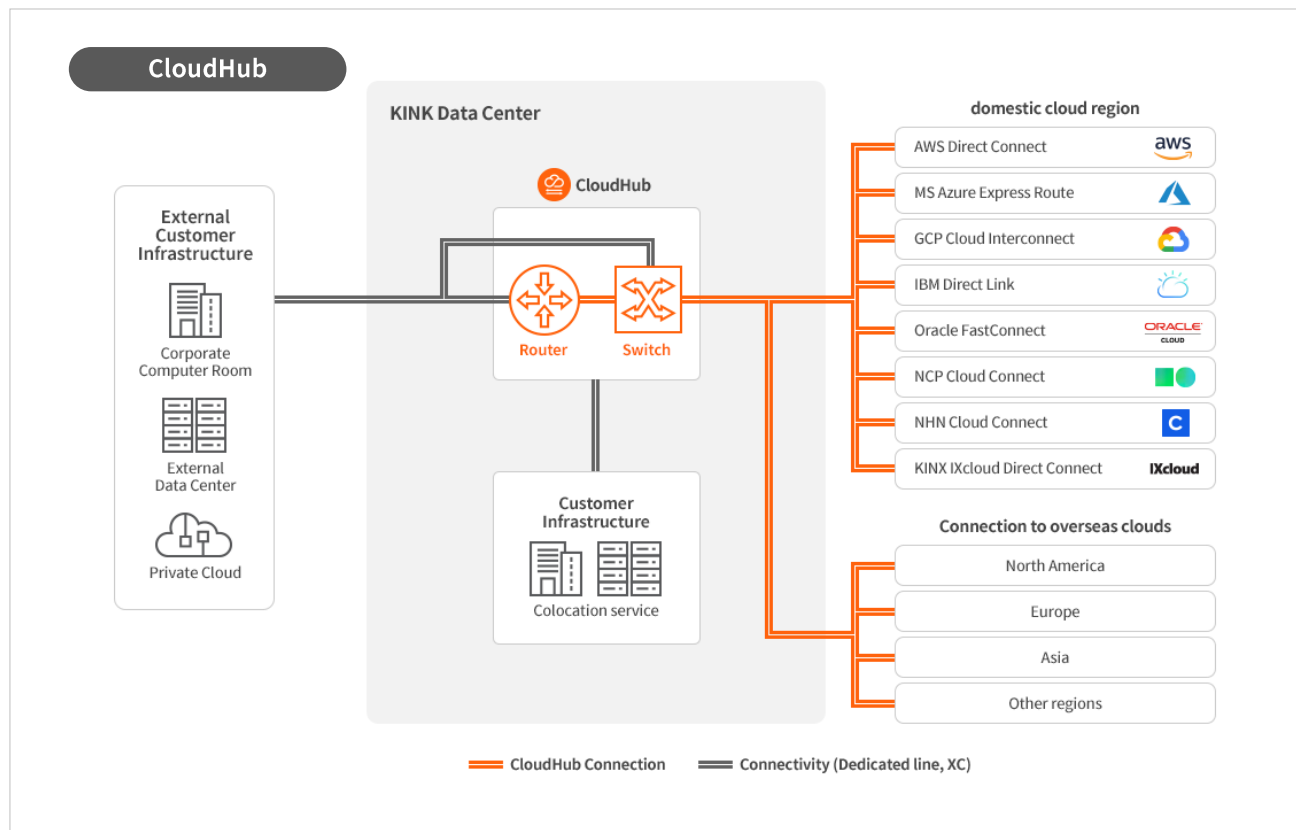
Firstly, customers are charged based on **①space usage fees**, which depend on the number of racks they use and the required power consumption per rack. Secondly, **②network circuit usage fees** are assessed based on the volume of network traffic generated by the customer's equipment and their desired domestic and international connectivity services. This structure allows customers to be billed monthly based on their data center space usage and the volume of network traffic they generate.



II. Service Architecture

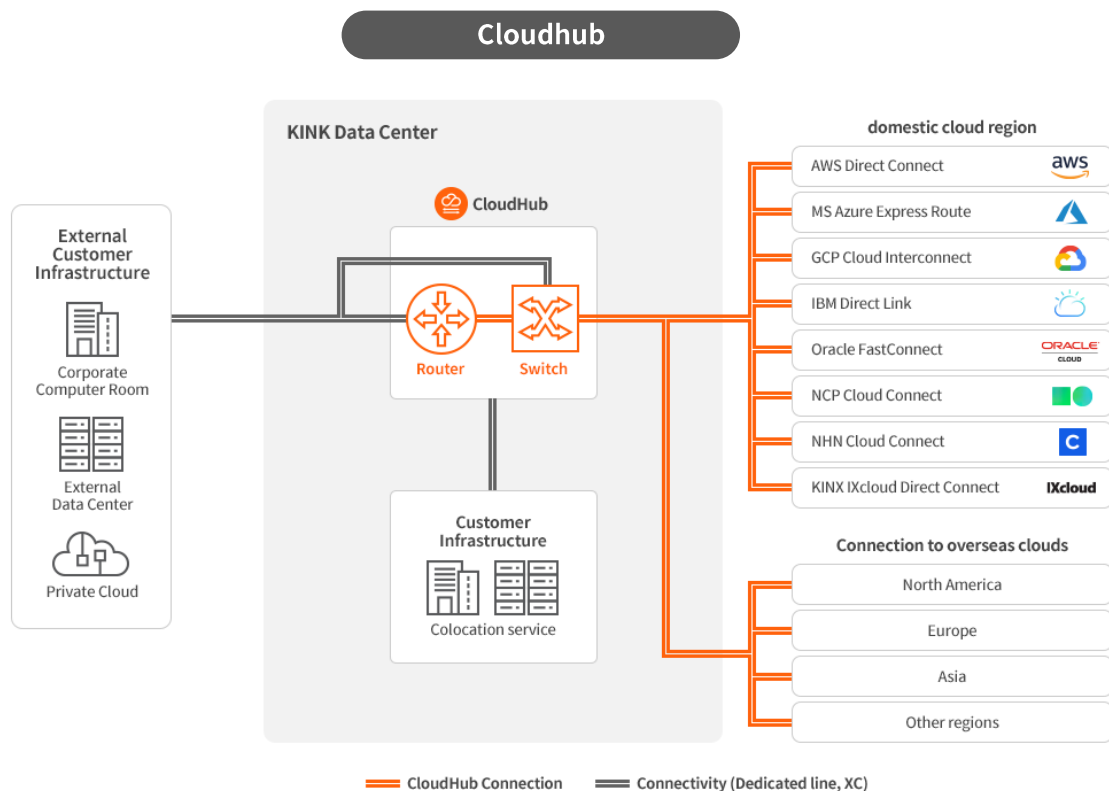
IDC offers a variety of network services.

These include the fundamental service of Local IP Transit, enabling communication between internal customer computing resources and internet users. Additionally, IDC provides various network services such as International IP Transit for overseas connections, Data Center Interconnect(DCI) and Cross Connect for those who need dedicated interconnection within our data centers.

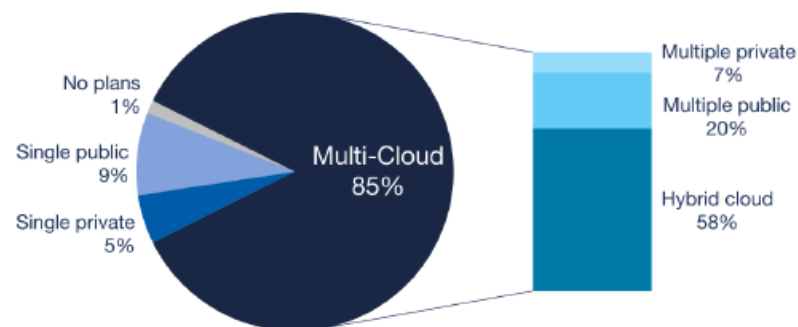


KINX's CloudHub service provides direct connectivity to the largest number of CSPs in South Korea.

CloudHub enables enterprises looking to utilize multi-cloud and hybrid cloud environments to reduce network costs and achieve fast cloud access speeds. The demand for CloudHub continues to grow with increasing numbers of circuit connections, driven by rising domestic demand in digital transformation and increasing demand for multi-cloud solutions, as well as the activation of AI services based on cloud platforms. This demand is expected to continue growing in the future.



Enterprise Cloud Strategy
1000+ employees



58% of businesses are considering implementing hybrid cloud environments (Rightscale 2017, State of the Cloud Survey)

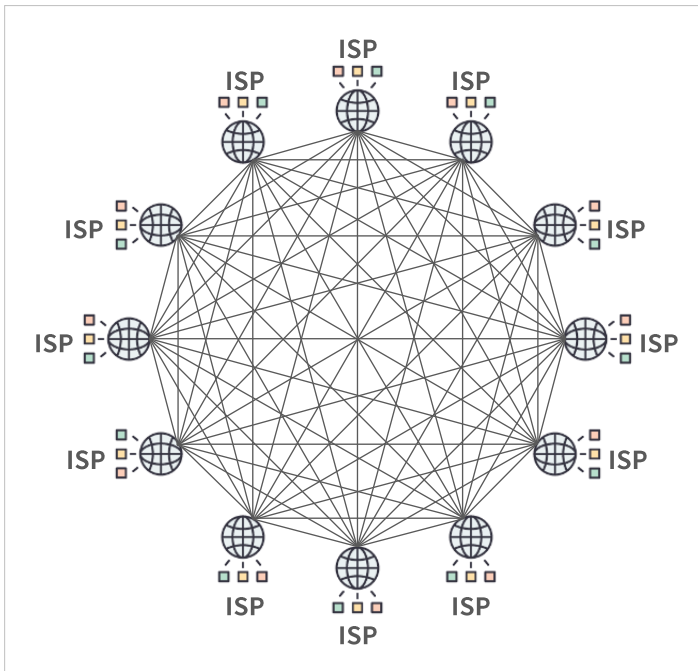
Multi-Cloud

Multi-cloud is a phenomenon emerging recently in leading cloud-centric countries like the United States, led by major cloud providers known as the 'Big 4' (AWS, Microsoft, IBM, Google). In Korea, 69% of IT companies prioritize considering cloud for IT infrastructure setup and management, with 81% of them planning to adopt multiple cloud providers. By utilizing two or more clouds, companies can distribute dependencies and leverage the strengths of each service. Therefore, the importance of cloud interconnection platforms (Cloud eXchange) that provide integrated operational management environments for these heterogeneous clouds is expected to grow significantly.

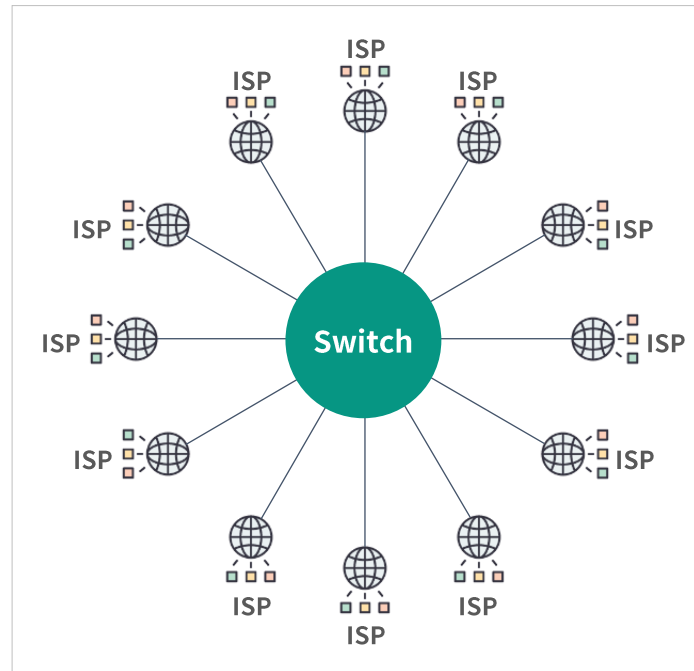
IX(Internet Exchange) is a platform that allows efficient interconnection between ISPs with their own network infrastructures and between different ISP networks.

KINX operates a platform, equipped with communication equipment called 'switches,' where ISPs can connect their network circuits to these switches. Once ISPs are connected to this platform, the members of IX platform are able to efficiently and economically exchange internet traffic each other.

**Direct peer-to-peer connections
between all ISPs : High Cost, Inefficient**



**Interconnection between ISPs via IX :
Low Cost, High Efficiency**



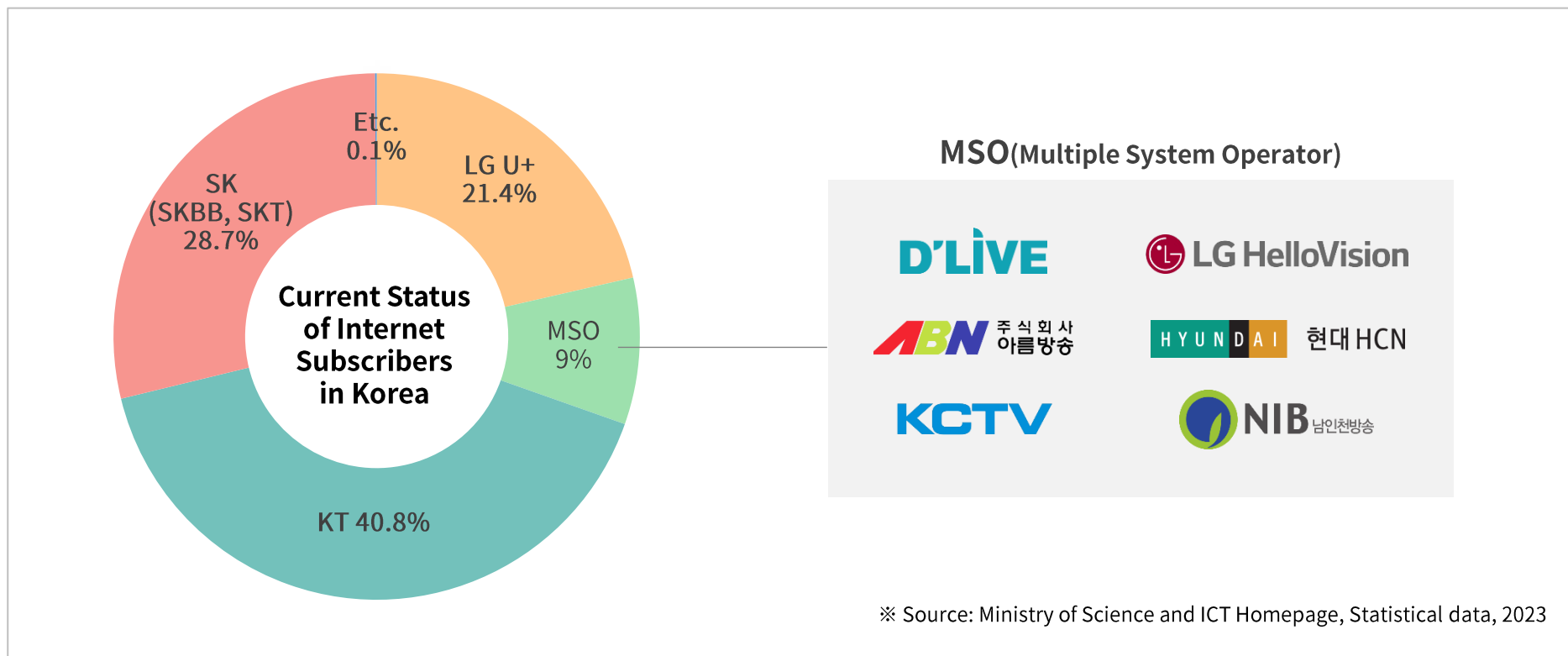
ISP(Internet Service Provider) refers to a provider that operates its own network infrastructure and offers internet connections to internet users.



▲ IX Switch

Our major ISP customers are cable TV operators (Multiple System Operator, MSO).

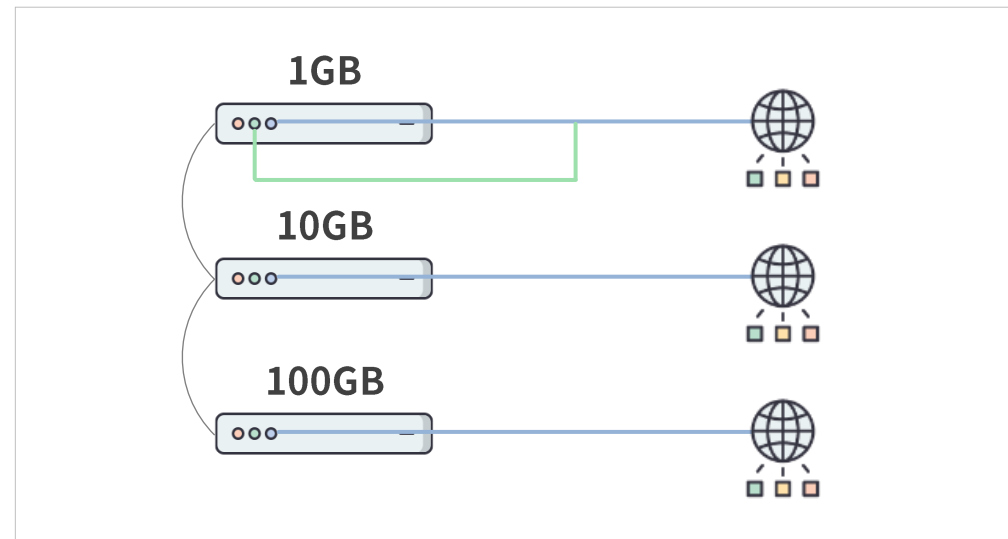
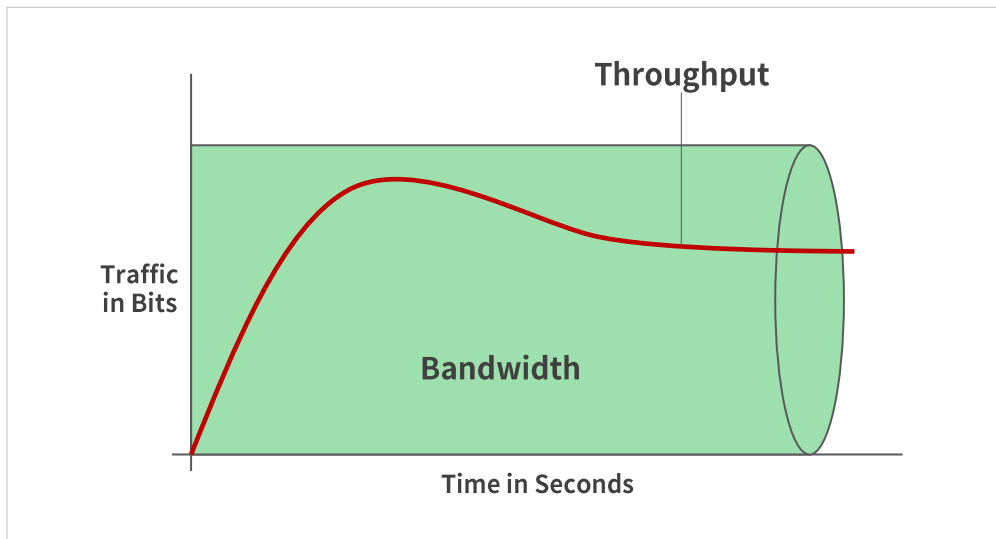
Given the nature of IX services, where revenue is generated through traffic interconnection, the number of internet subscribers connected to the interconnection network, a critical variable in the flow of internet traffic, can be used to estimate the approximate scale of interconnection. KINX's main IX customers, MSO, have approximately 2.17 million high-speed internet subscribers, which accounts for 10.0% of the total high-speed internet subscribers including corporate subscribers. It can be estimated that the internet traffic that 10% of all the internet users is using in the country is going through KINX IX.



II. Service Architecture

The fees for IX services are determined based on both the bandwidth and the number of circuit ports that customers connect to the IX switch.

Bandwidth tiers for IX switches include categories such as 1Gbps, 10Gbps, and 100Gbps, with fees assigned accordingly. The total fee is calculated based on the selected bandwidth tier and the number of circuit ports. Therefore, traffic fluctuations within the allotted bandwidth do not affect the fee. However, if traffic exceeds the specified bandwidth, additional port connections will be necessary, leading to extra charges.



Bandwidth refers to the maximum capacity or width through which communication traffic can flow at once. For example, if a connection has a bandwidth of 1Gbps, it means that up to 1 GB per second of internet traffic can flow through the channel simultaneously.

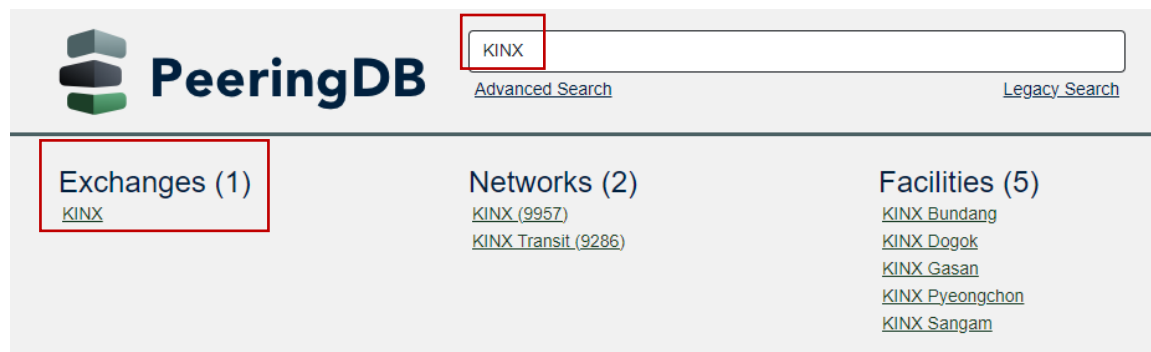
IX Switch ►



KINX IX customers primarily include ISPs that operate internet user networks, as well as CP and CSP customers who wish to deliver content to internet users.

The ISPs consist of MSOs like D'Live, Hyundai HCN, LG HelloVision, and ABN, along with domestic and international network operators. CPs include companies like Naver, Kakao, and Dropbox, while CSPs include Amazon, MS, Oracle, Google, IBM, Alibaba, and Tencent.

www.peeringdb.com



Domestic ISP sectors (MSO/SO)



Other domestic ISP sectors

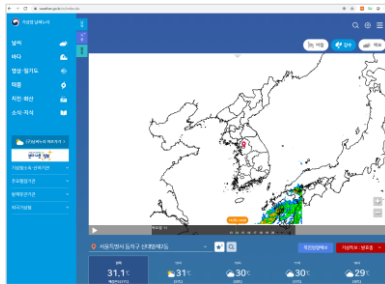
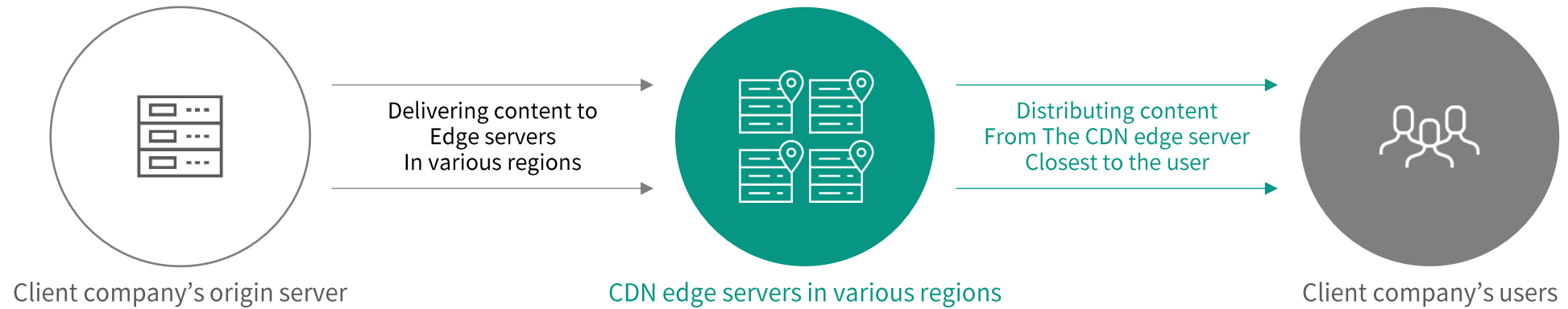


Domestic and international CP/CSP sectors



CDN service distributes internet content to users efficiently.

It's a service that prevents access failures or delays even when there's a high volume of simultaneous accesses from internet users to customer's servers. Services include downloads, streaming, and more. Fees are typically depending on the amount of traffic generated by the content being delivered.



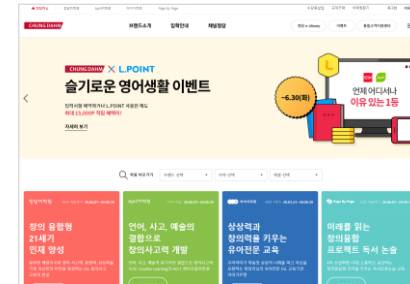
▲ Korea Meteorological Administration's website



▲ National Tax Service's year-end tax settlement page



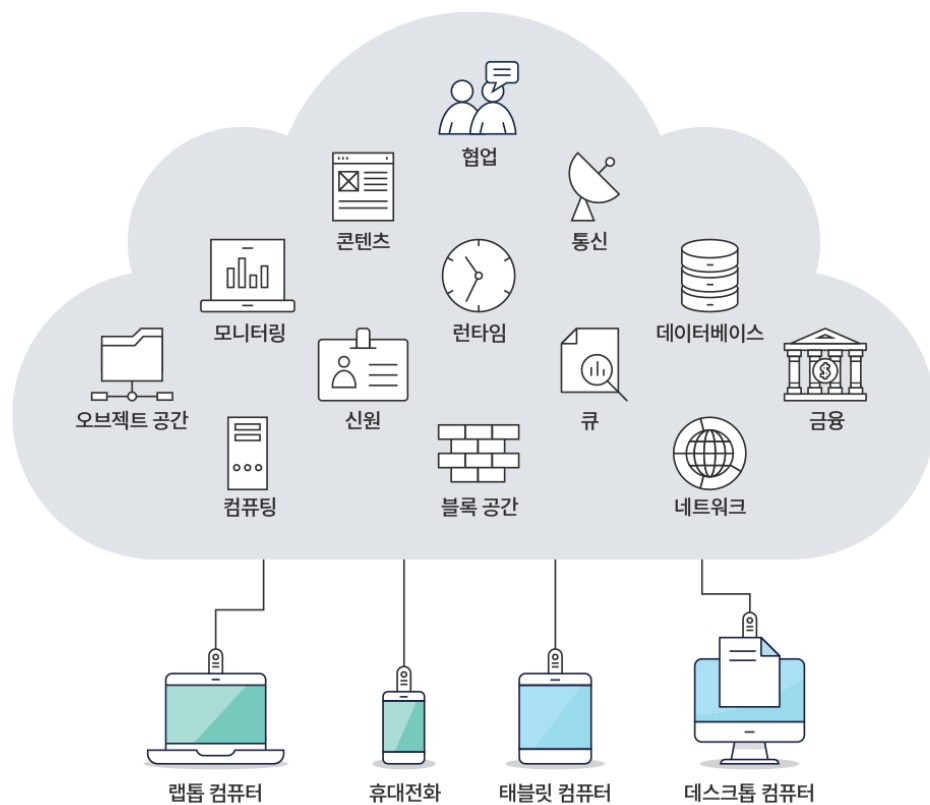
▲ Korea Education and Research Information Service(KERIS)
(Digital Textbook distribution)



▲ Creverse (Chungdahm)
(language education)

Cloud services are also referred to as virtual server services.

Customers can install and operate software over the internet through cloud service portal without owning physical servers, storage, or other computing equipment. Customers pay fees based on the quantity of cloud virtual servers (VMs) created and the amount of traffic between virtual servers and internet users.



What is IXcloud?

IXcloud is a public cloud platform where KINX has been in commercial service since September 2012. It is based on OpenStack, an open-source cloud computing platform that allows easy deployment and scalable expansion regardless of scale. OpenStack, utilized by over 180 companies worldwide, provides an environment similar to that of large-scale commercial cloud services like AWS (Amazon).

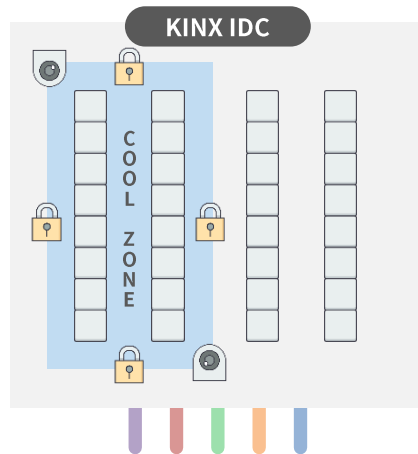
Leveraging KINX's extensive network, data center infrastructure, and operational expertise, IXcloud offers stable and reliable cloud services.



KINX's greatest strength and competitive edge lie in its high-quality customized services tailored to customer needs.

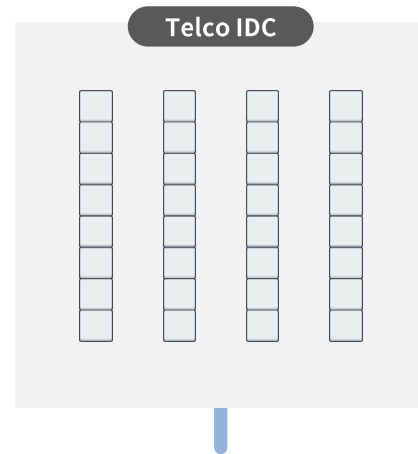
KINX offers various options for data center environments and network connectivity services, allowing customers to implement their own policies and preferences. This customer-centric approach is referred to as 'neutral' service. Customers can freely deploy their data center and circuit operation policies, receive fast and high-quality services, and benefit from cost savings and other economic advantages. KINX constantly endeavors to swiftly provide customers with a wide range of service options they require, while staying attuned to changes in customer needs and the market.

Neutral Data Center



1. Various rack environments can be configured according to customer's needs or policies.
2. Leading in the network line(circuit) of various line providers
 - Ensure customer's line(circuit) selection and line cost reduction
 - Line duplication
3. Directly managed and operated by our technical staff

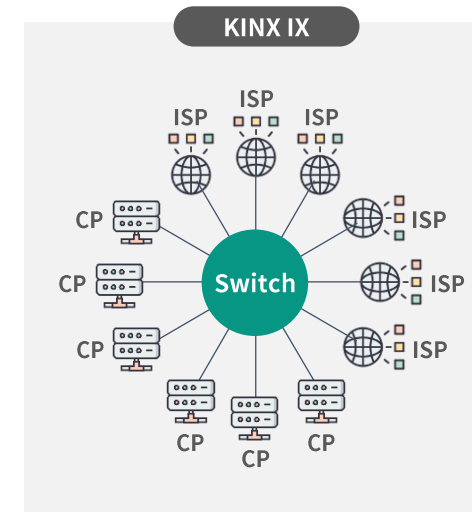
→ Tailored to customer's policy



1. Configure rack environment according to Telco's IDC policy
2. Only leading in the network line of corresponding Telco
3. In general, IDC management personnel are outsourced because of standardized

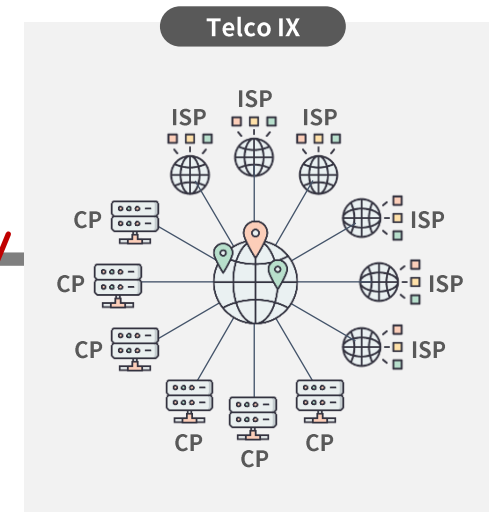
→ Tailored to Telco's policy

Neutral IX The only one in Korea



Direct interworking via IXP (Peering)

1. Operator has permission to choose.
2. Low cost (Only Port Fee)
3. Short Routing path



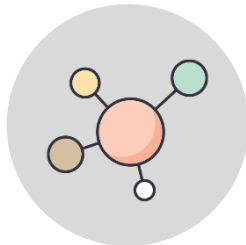
Interworking via ISP (lines)

1. Operator has no choice. Namely, depends on IXP.
2. High cost (Port Fee + Traffic Fee)
3. Long Routing path

III. Service Features and Competitiveness

KINX offers diverse network options to its customers.

Customers can selectively connect with various domestic and international internet service providers, ensuring network operational stability and cost-effectiveness. Compared to other providers primarily offering data center space, KINX maintains a relatively higher proportion of network services, contributing to a high operating profit margin in the 20% range. With our strong network technology and expertise, KINX is committed to expanding domestic and international networks to meet customer demands effectively in the future.



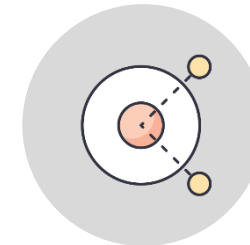
IX
(Internet Exchange,
Peering)



Global PoP
(Point of Presence)



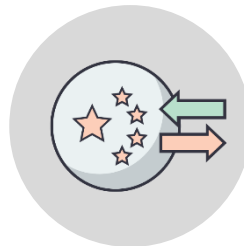
Transit
(Select/connect various domestic
and foreign network operators)



Cross Connect
(Connect two points within
the same data center)



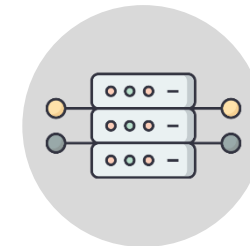
DCI
(Data Center Interconnection)



CDC
(China Direct Connect)



Cloudhub
(Cloudhub, Domestic/International)



Dedicated line
(dedicated circuit)

III. Service Features and Competitiveness

**With over 20 years of service expertise and technical competence,
KINX provides stable services to various industries both domestically and internationally,
including corporate and government entities.**

The customer references secured by KINX instill trust and confidence not only among existing customers but also prospective clients, significantly enhancing customer retention and competitive edge in the market.

kakao

amazon

Google

NAVER



D'LIVE

Microsoft



Connect
Wave

SAMSUNG
삼성SDS

ORACLE®

Alibaba.com™

NBP
NAVER
BUSINESS
PLATFORM

CDNetworks
Accelerating Your World

KERIS
한국교육학술정보원

자본시장 IT 파트너
koscom
www.koscom.co.kr

ncia
정부통합전산센터
National Computing & Information Agency

기상청

NC

HYUNDAI

Recently, the cloud industry has been a key driver that directly increases the demand for domestic data centers in South Korea.

Starting from 2018, both international cloud providers like Amazon and local cloud service providers have been actively stimulating the domestic cloud market. As domestic demand for cloud services continues to grow and the market expands, it is expected that the demand for data centers will steadily increase, driven by cloud service providers and enterprises seeking to use cloud services.



Outlook for the domestic cloud market in South Korea

The growth momentum is definite. Not only in scale but also in conversion rates.
-billion won

	Cloud Market					Estimate by Cloud Market Scenario					
	'14	'15	'16	'17		'18E	'19E	'20E	'21E	'22E	'17~'22 CAGR
Market size	524	766	1,189	1,513	Market size	1,998	2,421	2,724	3,027	3,330	
Cloud Utilization rate				5%	Cloud Utilization rate	7%	8%	9%	10%	11%	17.1%
YoY Growth		46.3%	55.2%	27.3%	YoY Growth	32.0%	21.2%	12.5%	11.1%	10.0%	
Market size	524	766	1,189	1,513	Market size	1,998	3,027	3,935	4,843	5,751	
Cloud Utilization rate				5%	Cloud Utilization rate	7%	10%	13%	16%	19%	30.6%
YoY Growth		46.3%	55.2%	27.3%	YoY Growth	32.0%	51.5%	30.0%	23.1%	18.8%	
Market size	524	766	1,189	1,513	Market size	1,998	3,330	4,540	5,751	6,962	
Cloud Utilization rate				5%	Cloud Utilization rate	7%	11%	15%	19%	23%	35.7%
YoY Growth		46.3%	55.2%	27.3%	YoY Growth	32.0%	66.7%	36.4%	26.7%	21.1%	

자료: 정보통신산업진흥원, 한국클라우드산업협회, 교보증권 리서치센터

Data Center Industry, Cloud Demand Up, Rapid Growth (2)

윤현기 기자 | 승인 2020.09.13 09:00 | 댓글 0

Market growth centered on telecommunication companies and SI companies...Construction and investment industries are also in full swing

[DataNet] In addition to global cloud operators and data center operators, telecommunication companies and system integration (SI) companies have also entered the domestic data center market due to the spread of demand for 5G and cloud. Currently, telecommunication companies have so many data centers that are estimated to account for more than 60% of the domestic data center market, and they provide co-location services that attract foreign customers as well as their 5G and cloud services.

The internet-based industries in which our existing domestic, international, and potential customers operate are steadily growing and are expected to expand further in the future.

Additionally, the widespread adoption and establishment of cloud services by enterprises, the growth of the AI industry, and government policies promoting the IT sector are anticipated to accelerate this growth and expansion. KINX is expected to continue its steady growth by providing essential data center and network connectivity services to internet-based service providers and demand-driven companies.

Cloud Usage Rate Among Domestic Companies at 69.5% ... AI at 28%

입력 2023.12.28 12:00

It has been found that 7 out of 10 domestic companies use cloud computing technology. Notably, large enterprises utilize all four intelligent information technologies—cloud computing, artificial intelligence(AI), the Internet of Things(IoT), and data analytics—more extensively than small businesses.

기업 규모	소기업 (종사자 수 10 ~ 49인)	중기업 (종사자 수 50 ~ 249인)	대기업 (종사자 수 250인 이상)
지능정보기술			
인공지능	28.8%	21.2%	36.4%
클라우드 컴퓨팅	69.6%	68.0%	72.9%
사물인터넷	52.1%	59.1%	65.5%
데이터 분석	39.2%	41.0%	51.2%

4대 지능정보기술 기업 규모별 활용률. / 과학기술정보통신부

마켓리서치 입력 2023.10.24 00:00

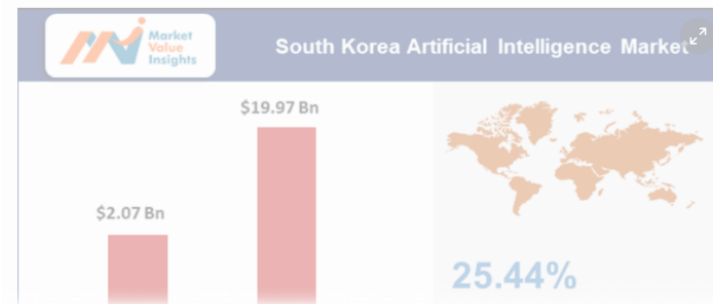
S. Korea's AI Market “Expected to Reach \$19.97 Billion in 2023”

MVI, 한국 인공지능 시장 가치 보고서 발표

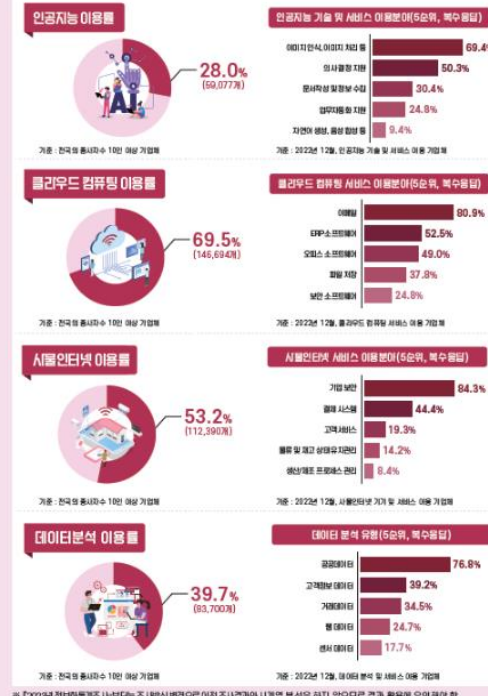
연평균 25.44 성장률

MVI Releases Report on the Value of the Korean AI Market Annual Growth Rate of 25.44%

마켓리서치, 2023년 10월 24일 “한국 인공지능 시장 가치 보고서”를 발표하며, 2022년 국내 AI 시장 규모는 20억 7천만 달러를 넘어섰다. 보고서는 2023년부터 연평균 25.44% 이상의 성장률로 2032에 약 199억 7천만 달러에 이를 것으로 전망한다.



Utilization of Intelligent Information Technology by Enterprises in 2023



2023년 지능정보기술 활용률. 과학기술정보통신부 제공

KINX is in the process of constructing a new IDC, aiming to commence services in the fourth quarter of 2024 to expand its infrastructure.

Through this new IDC, we will provide customers with not only large-scale resource operation space but also state-of-the-art infrastructure and enhanced customer-tailored (neutral) services. This Gwacheon IDC is expected to attract strategic customers with its high-spec data center infrastructure and high network integration density, and we are actively engaging in pre-sales activities. The establishment of this IDC will be an opportunity for KINX to achieve significant growth and further solidify our position as a neutral data center service provider.



▲ Perspective View of the Gwacheon New Office Building and Data Center(In the Gwacheon Knowledge Information Town)

Estimated Reference Information (for Gwacheon Data Center)

1. Total Investment: Approximately KRW 160 billion

- a. This is the total budget for the building and facilities related to the data center.
- b. The total investment can be covered by our own cash reserves, profits/cash flow during the construction period, and low-interest industrial facility loans.

2. Construction and Operation Scale

- a. Power capacity : 20MW, with an additional 20MW backup
The expected power usage is over 10MW(approximately 2.5 times the current power usage).
- b. Target PUE : 1.4 (currently 1.5 to 1.6), with plans to introduce eco-friendly energy.

3. Operation/Revenue Goals

- a. Service opening in the fourth quarter of 2024 and aiming for 80% customer occupancy by the end of 2025.
- b. Achieve break-even in operating profit (EBITDA) by the following year(2025).
- c. Depreciation expenses are expected to be around KRW 10 billion annually.

The new IDC is an additional facility that will be built while maintaining the existing IDCs. This IDC will be separate from the office building being constructed on the same site. KINX fully invests in, constructs, and operates the IDC.

Thank you

“Expand Your Connection”

KINX